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Joined Meiji Mutual Life Insurance in 1984 and worked on insurance product development etc. Since 1995 he has been engaged in research on medical economy and policy at the University of Tokyo and the International University of Health and Welfare. Since 2004, he has been in charge of insurance reimbursement / external relations as a vice president at Guidant, Boston Scientific and Abbott. Served as insurance chairman of ACCJ / AMDD in 2004-2010 and expert member of Chuikyo (government reimbursement advisory council) in 2011-2017.

Independent in 2017, he started Healthcare System Planning Institute, and he concurrently served as the director of AMDD Institute for Medical Technology Policy, Senior Researcher, Japan Association for Advancement of Medical Equipment (JAAME), and research professor at International Univ of Health and Welfare.

He holds a bachelor's degree as well as master's degree and doctorate in health science from the University of Tokyo. Graduated from Master of Management, Northwestern University.